

MAYOR GEORGE CHEN'S


# STATE *of the* CITY



Friday, September 13, 2024 • 12 p.m.

 [TorranceCA.Gov](http://TorranceCA.Gov)

 [/TorranceCA](https://www.facebook.com/TorranceCA)

 [@TorranceCA](https://twitter.com/TorranceCA)

 [@CityOfTorranceCA](https://www.instagram.com/CityOfTorranceCA)

# CITY COUNCIL

## DISTRICT 3

Asam Sheikh



## DISTRICT 2

Bridgett Lewis



## DISTRICT 5

Aurelio Mattucci



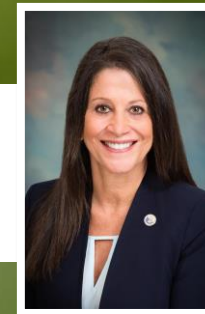
## DISTRICT 1

Jon Kaji



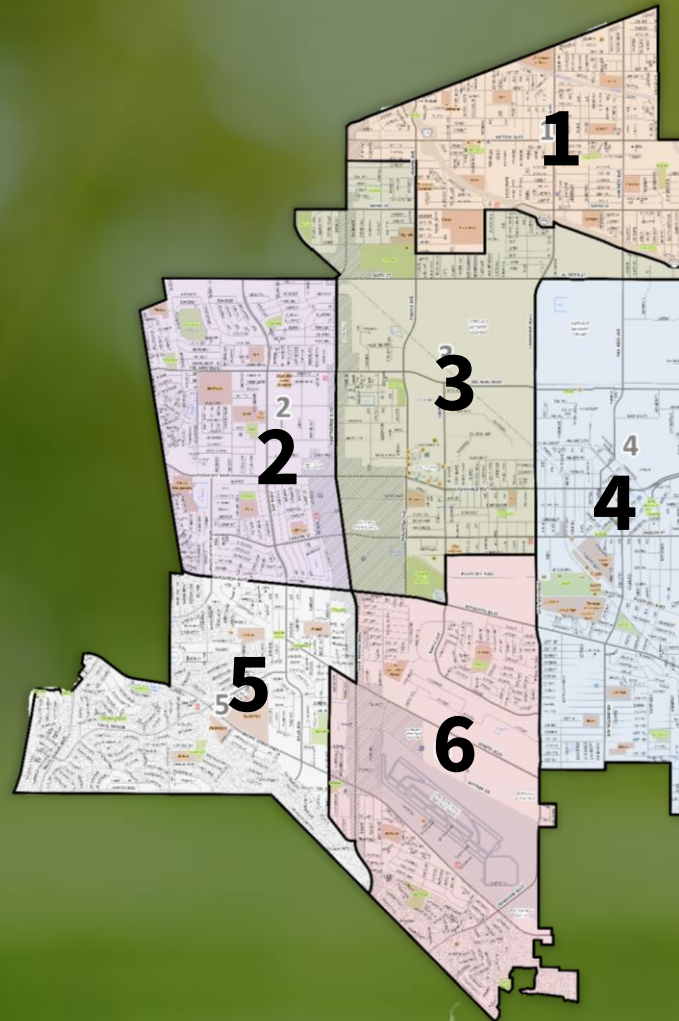
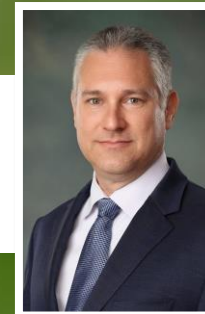
## DISTRICT 4

Sharon Kalani



## DISTRICT 6

Dr. Jeremy Gerson



# CITY COUNCIL



# CITY COUNCIL



# CITY EMPLOYEES



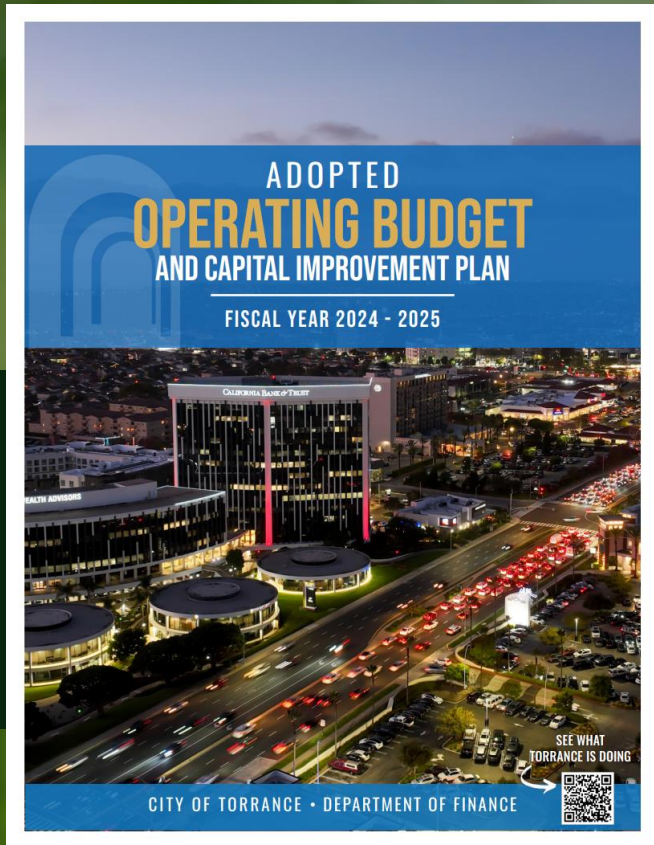
# SPECIAL THANKS



# SOWING THE *seeds* FOR SUCCESS



# FINANCIAL HEALTH



Visit [TorranceCA.Gov/Budget](https://TorranceCA.Gov/Budget) for the City's budget books and documents



# FINANCIAL HEALTH

## WORKFORCE



## MAINTAIN PUBLIC SAFETY



## ENSURING A HIGH QUALITY OF LIFE



# FINANCIAL HEALTH



California Society of Municipal  
Finance Officers Association




# FINANCIAL HEALTH



[MeasureSST.TorranceCA.Gov](http://MeasureSST.TorranceCA.Gov)



# FINANCIAL HEALTH

 **\$2 Billion**

dollar increase in property value in  
Torrance

 **5.3%**

growth over the prior year

Torrance is among the **highest  
valued cities** in LA County



# HOMELESS OUTREACH

Since opening 3290 Temporary Housing Village in 2022:

**34** 

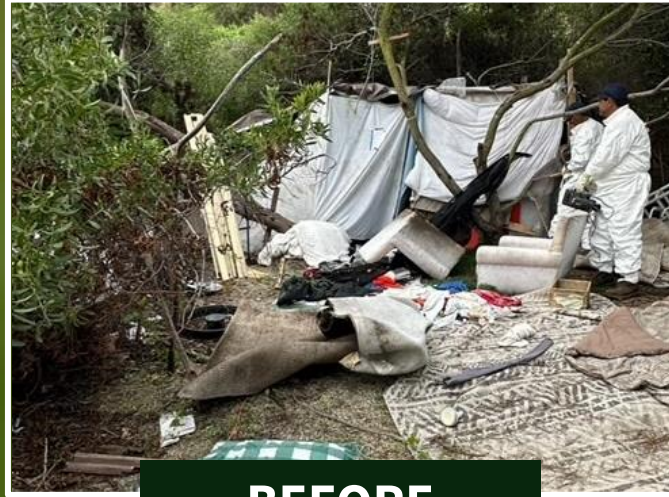
# of individuals in  
permanent housing

**48** 

# of individuals matched  
to housing vouchers



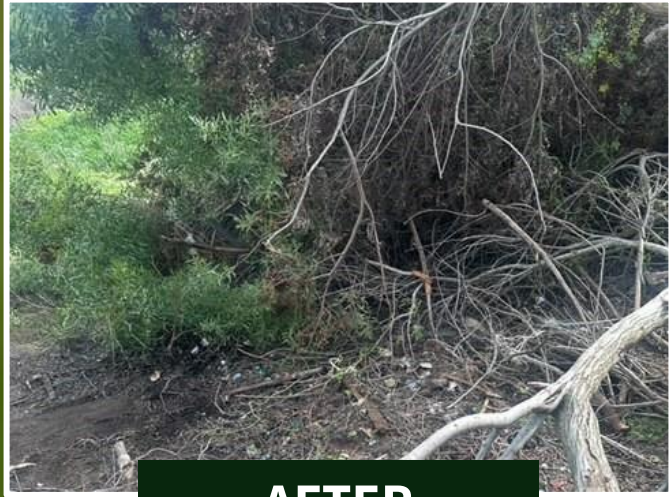
# HOMELESS OUTREACH



**BEFORE**



# HOMELESS OUTREACH



**AFTER**



# HOMELESS OUTREACH

Since January, the Homeless Outreach Coordinators have

475 

# of individuals served through street outreach

29 

# of individuals helped secure permanent housing through street outreach

**A SPECIAL THANK YOU TO OUR PARTNERS**



Harbor Interfaith Service, Inc.



# HOMELESS OUTREACH



SINCE THE VILLAGE WAS STARTED

**\$5** Secured for Temporary  
MILLION Housing Village & Street  
Outreach Program




# PUBLIC SAFETY PARTNERS



# PUBLIC SAFETY PARTNERS



# PUBLIC SAFETY PARTNERS



Real time data gathered from nearly **225 City-owned cameras**



Access to more than **1,400 feeds from Torrance Unified School District**



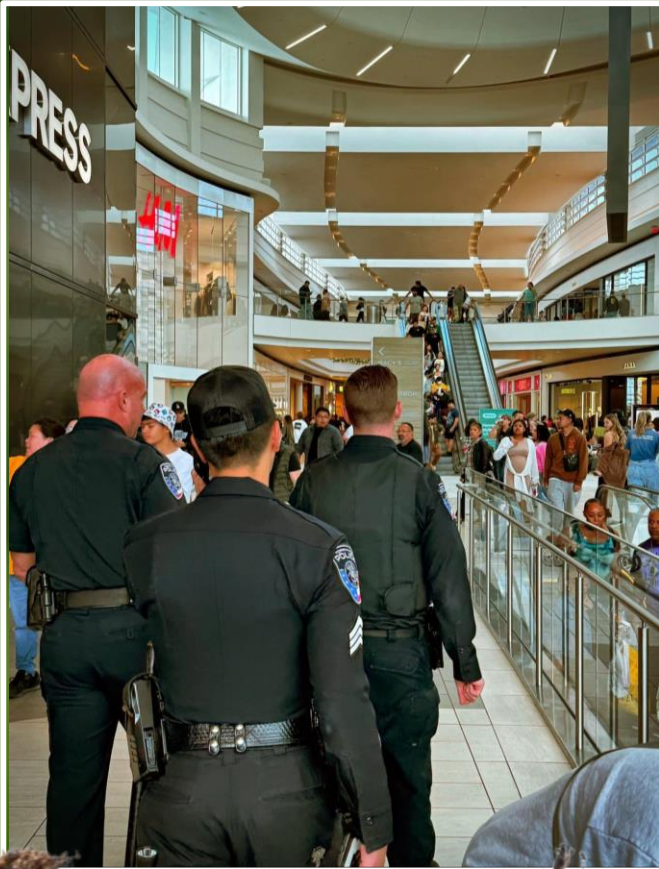
**100 license plate readers** and various other sensors

## REAL TIME RESPONSE CENTER



# PUBLIC SAFETY PARTNERS

## COMMUNITY ENHANCEMENT PROGRAM

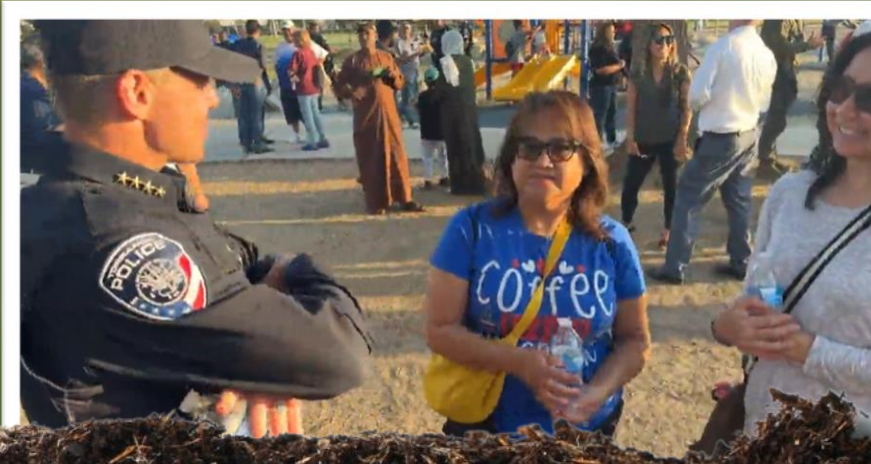


# PUBLIC SAFETY PARTNERS



# PUBLIC SAFETY PARTNERS

## NATIONAL NIGHT OUT



# PUBLIC SAFETY PARTNERS



# PUBLIC SAFETY PARTNERS

In 2024, Torrance Fire responded to...



**12,000**  
rescue and emergency  
medical service incidents



**5,600**  
basic life support transports



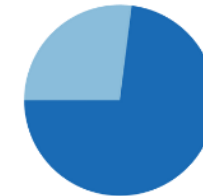
**900**  
fire and life safety  
inspections completed



**150**  
fires



**300**  
hazardous incidents



**73%**  
of all calls are related to rescue  
and medical emergencies



# PUBLIC SAFETY PARTNERS



Torrance Fire is **CPSE Accreditation and ISO Class 1 Rated**

 **1 of 5** departments in California

 **1 of 113** departments worldwide

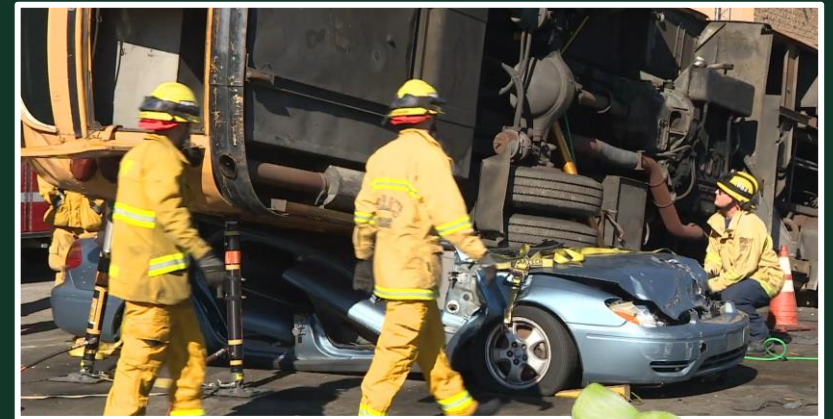


# PUBLIC SAFETY PARTNERS

## 2023's Emergency Medical Services or EMS

♥ EMS Patient Transportation Program continued to expand from **29 to 35** full-time Ambulance Operators

♥ Implemented the National Emergency Medical Service Information System



# PUBLIC SAFETY PARTNERS

## *“Tiered Dispatching”*

- ♥ Optimize emergency response and resource allocation
- ♥ Increase space for specialized equipment for critical patient transport
- ♥ Strategic 9-1-1 response to ensure appropriate dispatch of engine, paramedic, and basic life support



# ECONOMIC POWERHOUSE



highest valued City in Los Angeles County

**\$38.2 Billion**

Assessed Valuation



highest sales tax revenue among the 88 cities in the County



# ECONOMIC POWERHOUSE

**\$43 Billion**

Aggregate Income

**42,000**

Businesses

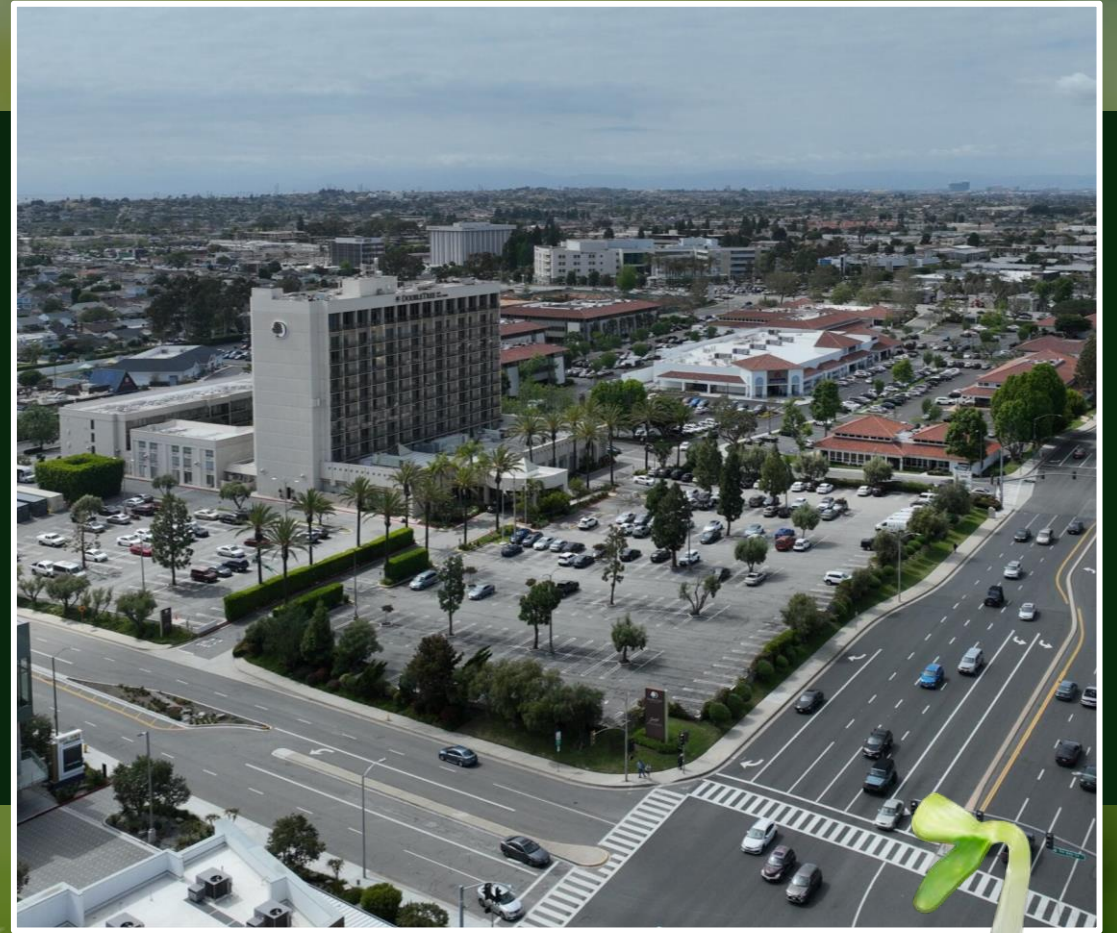
**943,000**

Total day time population



# ECONOMIC POWERHOUSE

Highest average rate of  
hotel occupancy at  
**81%**  
outperforming  
neighboring cities.



# ECONOMIC POWERHOUSE

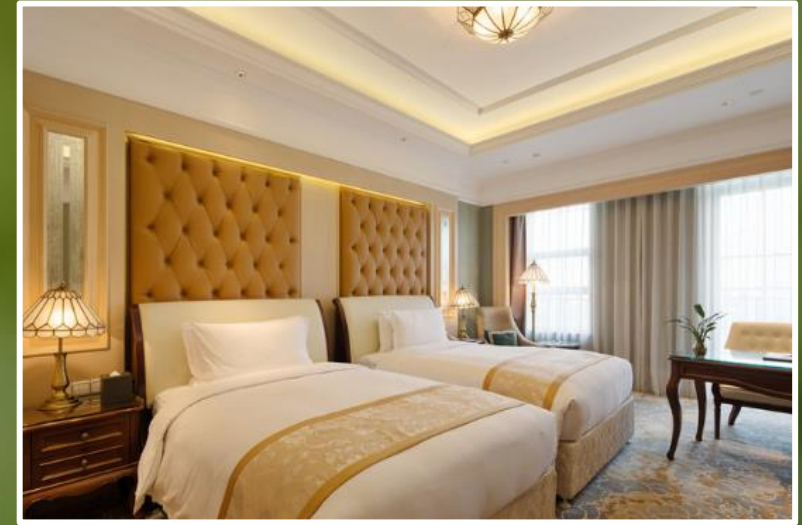
EAT



SHOP



STAY



[TorranceCA.Gov/WhyTorrance](http://TorranceCA.Gov/WhyTorrance)



# ECONOMIC POWERHOUSE



# ECONOMIC POWERHOUSE

**COMING SOON**  
September 20<sup>th</sup> at  
Del Amo Fashion Center



**ECONOMIC POWERHOUSE**



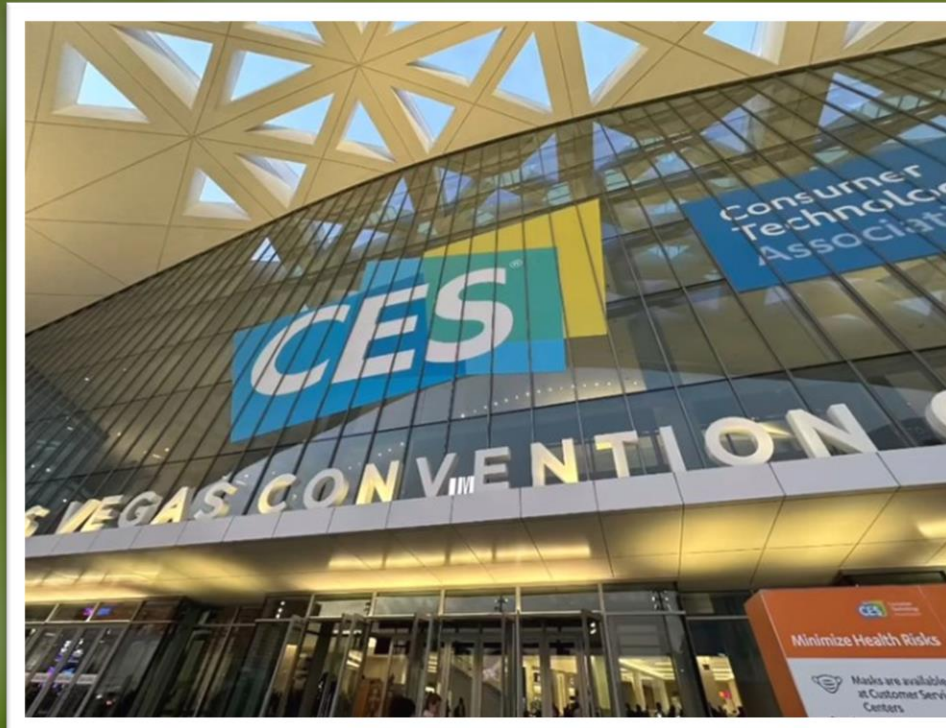
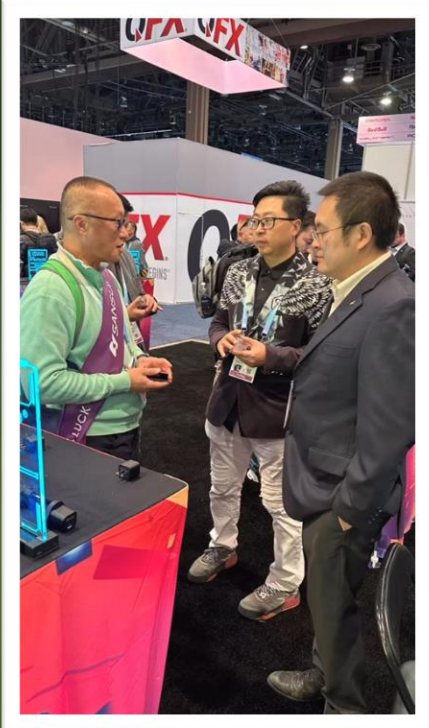
**ARRIVING SOON**

**AFEELA**



# ECONOMIC POWERHOUSE

## CONFERENCES AND TRADE SHOWS: CONSUMER ELECTRONIC SHOW (CES 2024)



# ECONOMIC POWERHOUSE

## CONFERENCES AND TRADE SHOWS: INTERNATIONAL CONFERENCE OF SHOPPING CENTERS (ICSC) 2024



# ECONOMIC POWERHOUSE

## PITCH TORRANCE AND SELECT TORRANCE



# ECONOMIC POWERHOUSE

## INTERNATIONAL RELATIONS



# ECONOMIC POWERHOUSE

INTERNATIONAL GROUPS, VISTORS, AND BUSINESS EXECUTIVES



# ECONOMIC POWERHOUSE

## BUSINESS-FRIENDLY ENVIRONMENT



## SKILLED WORKFORCES



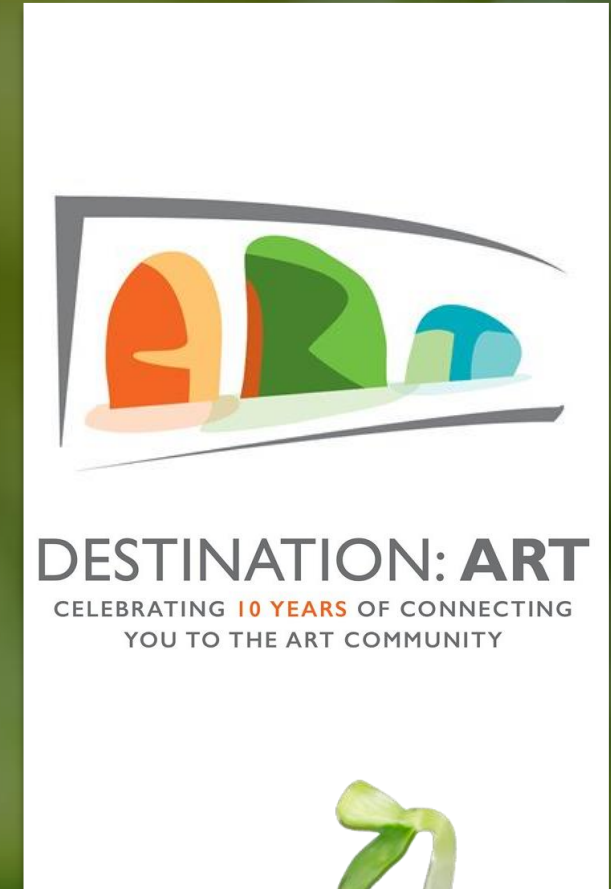
## STRATEGIC LOCATIONS



# TORRANCE CHAMBER



# TORRANCE CHAMBER



# TORRANCE CHAMBER



THE JAPAN BUSINESS ASSOCIATION AND TORRANCE AREA CHAMBER OF COMMERCE PRESENT THE

## 25TH ANNUAL GRAND MIXER

Enjoy an evening of networking as we commemorate 25 years of professional partnership with the Japan Business Association. JBA, a non-profit organization, works to develop and improve the business environment for Japanese companies in the Southern California region.

**TUESDAY, OCTOBER 1ST**  
4:30 PM - REGISTRATION & NETWORKING  
5:30 PM - STAGE PRESENTATIONS

**MIYAKO HYBRID HOTEL**  
21381 S. WESTERN AVE.  
TORRANCE, CA 90501


Meet the Consul-General of Japan, Kenko Sone  
Meet the City of Oahu Japan Mayor, Jun Kuranari  
Meet the City of Torrance Mayor, George Chen  
Opening of the Sake Barrel Ceremony "Kagami-biraki"  
Networking Bingo  
Visit Tabletop Displays  
Light Refreshments Will Be Served

Member: \$32 per person  
Nonmember: \$52 per person

Reservations  
By Phone | (310) 540-5858  
Online | [torrancechamber.com/event/jbagrand25/](http://torrancechamber.com/event/jbagrand25/)



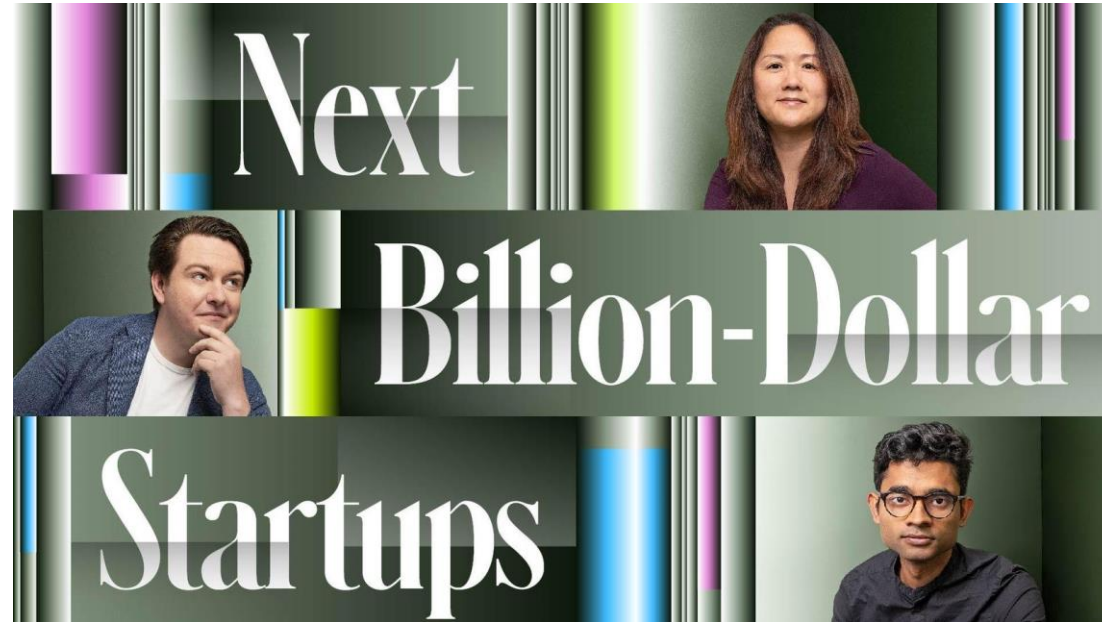
Visit  
[TorranceChamber.com/Event/JBAGrand25](http://TorranceChamber.com/Event/JBAGrand25)  
or call (310)540-5858  
to sign up!



# ECONOMIC FRAMEWORK



# ECONOMIC FRAMEWORK



programming language PyTorch.

## HADRIAN

Founder: **Chris Power (CEO)**

Equity raised: **\$180 million**

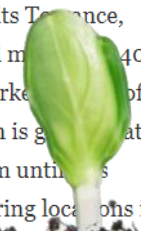
Estimated 2023 revenue: **\$3 million**

Lead investors: **Andreessen Horowitz, Construct Capital, Founders Fund, Lux Capital**



Hadrian's Chris Power ETHAN PINES FOR FORBES

Chris Power always believed U.S. manufacturing was backward but says he learned how “horribly right” he was after he arrived in the U.S. from Australia in 2019 and toured a bunch of small, old-school machine shops. The then-28-year-old college dropout undertook what he calls a “ludicrously difficult” endeavor to build a high-tech plant in America to make metal precision parts for multinational aerospace and defense outfits. The company claims that its Torrance, California, factory can make spaceflight-grade parts 10 times faster and more efficiently than legacy manufacturers. Power employs just 170 workers, of whom run 10 machines at a time. All receive equity in the firm. Hadrian is generating profit at rates of 20% or more each month, despite not having set up a sales team until this spring. Power plans to establish additional factories—currently considering locations in



# ECONOMIC FRAMEWORK



# ECONOMIC FRAMEWORK



**WELCOME TO TORRANCE  
PREMIER LACROSSE LEAGUE**



# ECONOMIC FRAMEWORK



**TOUCHSTONE**  
▼ CLIMBING ▼

## Touchstone Climbing

Presenting “Class 5” for all  
indoor climbing  
enthusiasts

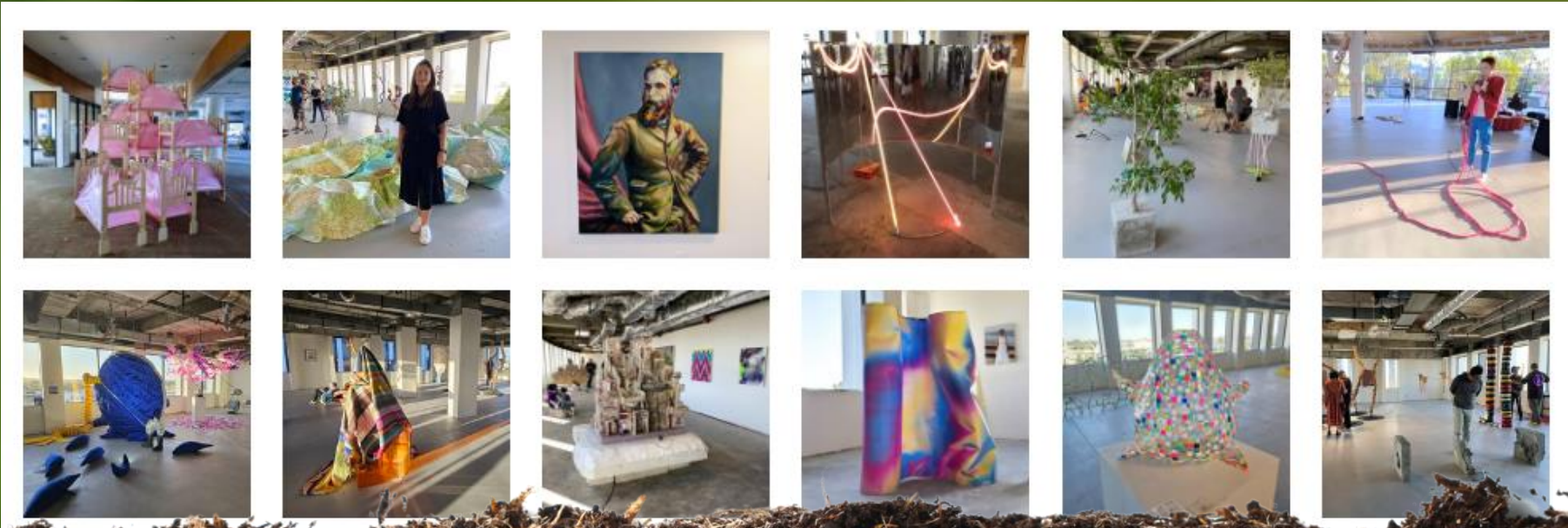


# ECONOMIC FRAMEWORK



*MADE  
POSSIBLE BY*

**Torrance**  
Refining Company



# ECONOMIC FRAMEWORK

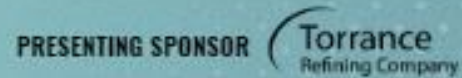
CITY OF TORRANCE COMMUNITY SERVICES DEPARTMENT

MUSIC, MOVIES  
& MORE

FREE  
ALL SUMMER!



**JUNE 1 - AUGUST 31**  
**WILSON PARK AMPHITHEATRE**  
[WWW.TORRANCECA.GOV/SUMMERCONCERTS](http://WWW.TORRANCECA.GOV/SUMMERCONCERTS)



# ECONOMIC FRAMEWORK

## 190<sup>TH</sup> STREET LANDSCAPE IMPROVEMENTS



Upgraded **1.5 miles** of street frontage on 190th Street



Incorporated seasonally flowering trees



Utilized recycled water for irrigation



# ECONOMIC FRAMEWORK



# ECONOMIC FRAMEWORK

## 1 MILE, 1 CHARGER PROJECT

### EV CHARGING NETWORK

- Blink Charging
- ChargePoint
- EVgo
- Greenlots
- IONNA Network
- SemaConnect
- Tesla Superchargers
- Volta Charging

### EV DASHBOARD

QR Code - EV Dashboard



# ECONOMIC FRAMEWORK

**18,000**

kilograms of greenhouse  
gas emissions saved



**5,600**

vehicles charged



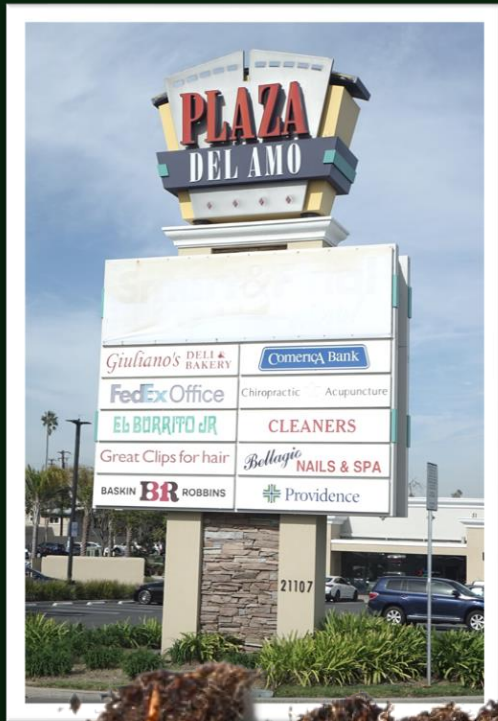
**99.7%**

of the City is covered, ensuring  
an EV charger within every mile



# WHYTORRANCE

## COMPETITIVE UTILITIES AND BUSINESS LICENSE FEES



## PORTFOLIO OF MAJOR INDUSTRIES



## SKILLED LABOR POOLS



## FREEWAY ACCESS



## PROXIMITY TO MAJOR PORTS AND AIRPORTS



# WHYTORRANCE



DAILY BREEZE 2024 **BEST FRIENDLY CITY**



DAILY BREEZE 2024 **BEST FARMERS' MARKET**



DEL AMO FASHION CENTER: **TOP 10 BEST SHOPPING MALL - KNOWINSIDERS.COM**

## 5. Del Amo Fashion Center – Torrance – California – Los Angeles



Photo: Simon Property Group

Area – 230,000sqm

This huge mall boasts of a huge store of the Burlington Coat factory, along with other stores like Coach, Crate & Barrel, Old Navy, Macy's, Nordstrom and many other stores.

An open-air lifestyle center has new specialty stores, dining options and entertainment along with a 18 screen multiplex cinema. With food and entertainment and shops galore what more

# WHYTORRANCE

RANKED #23 AS *BEST PLACES TO LIVE IN THE US* - TRAVEL AND LEISURE.COM

RANKED #12 AS *BEST PUBLIC SCHOOL A+ RATING* - NICHE.COM

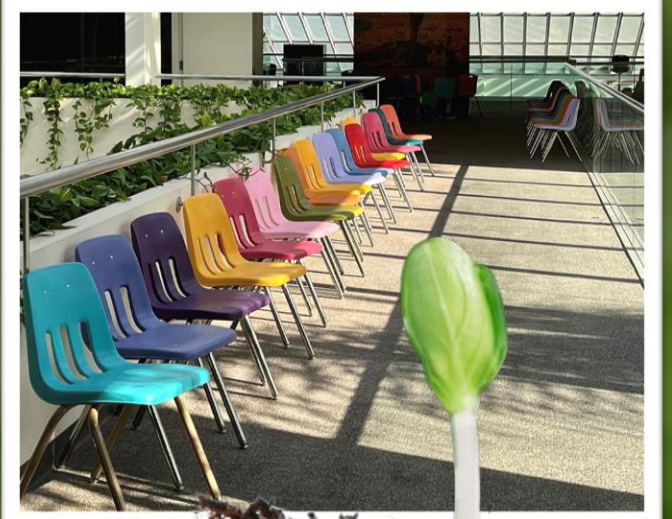
TRAVEL+  
LEISURE

NICHE 



# VIRCO

*Distinguished Citizen of the Year*  
Robert Virtue, Chairman of the Board and  
CEO of Virco Manufacturing Corporation



# FRIENDSHIP CITIES & INTERNATIONAL RELATIONS



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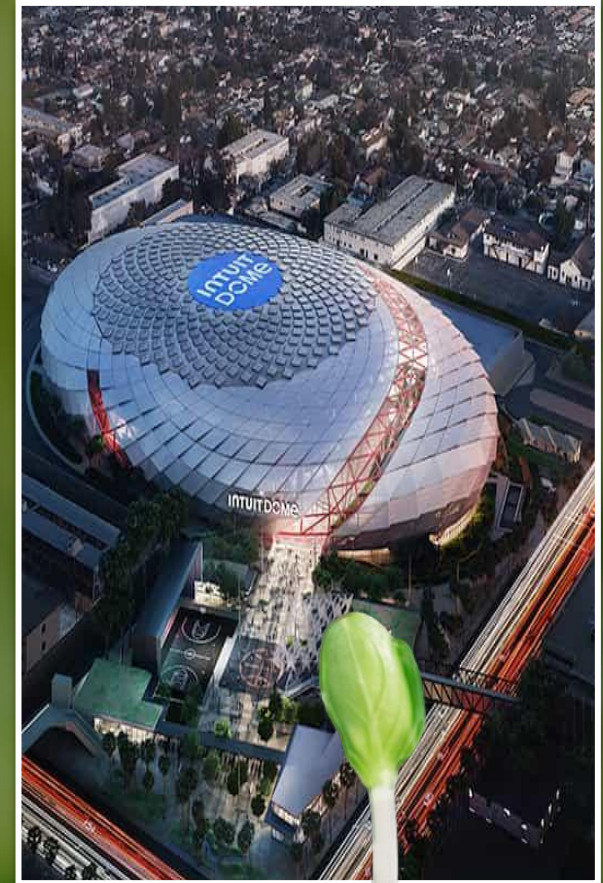
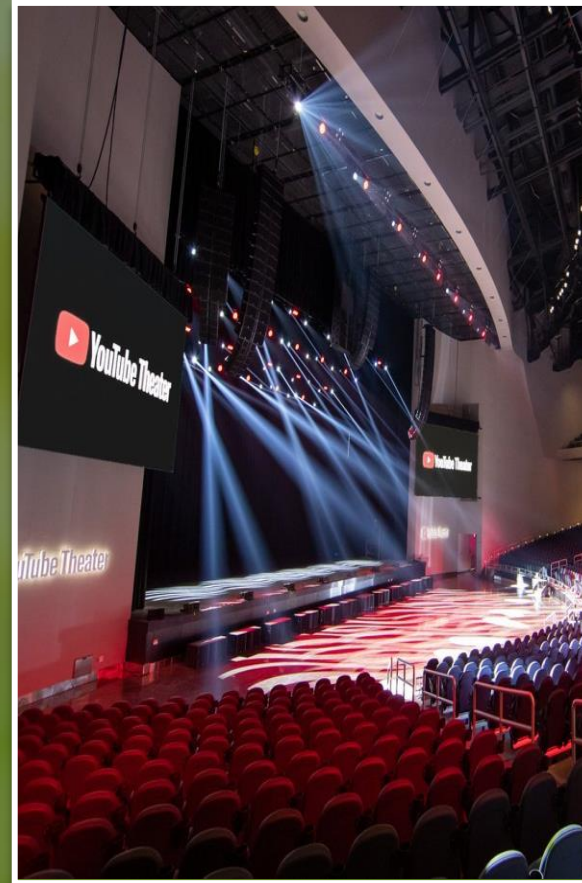
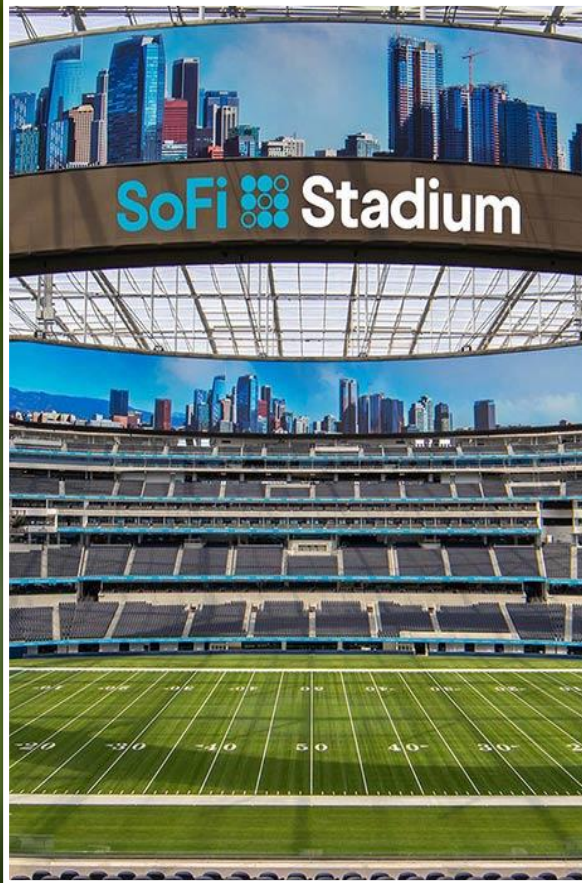


# FRIENDSHIP CITIES & INTERNATIONAL RELATIONS

DISCOVER  
**TORRANCE**  
*Southern California*



# TRANSPORTATION & MOBILITY



# TRANSPORTATION & MOBILITY

## CONNECT TORRANCE MICRO-TRANSIT PILOT PROGRAM



On-demand service complements Torrance Community Transit Program for seniors and those with disabilities



Seniors and individuals with disabilities can request shared rides within Torrance for under \$5



User-friendly, even for flip phone users



# TRANSPORTATION & MOBILITY

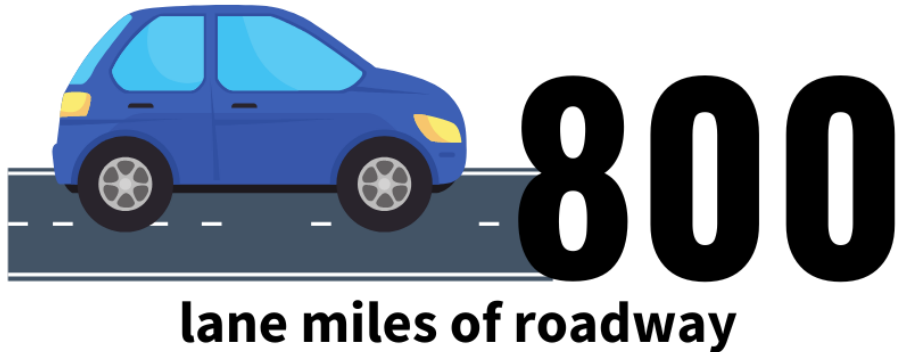


# INFRASTRUCTURE & MAINTENANCE



# INFRASTRUCTURE & MAINTENANCE

THE PUBLIC WORKS DEPARTMENT MAINTAINS...



# INFRASTRUCTURE & MAINTENANCE

## THE STREET OPERATIONS DIVISION

**1,400**



regulatory and street name  
signs installed

**12,000**



square feet of potholes filled

**95,000**



square feet of asphalt  
roadways repaired

**27,000**

square feet of sidewalk  
replaced



**7,500**

square feet of sidewalk  
displacements grinded.



# INFRASTRUCTURE & MAINTENANCE

## THE SANITATION DIVISION

**8,200**

tons of recyclables diverted  
from landfills



**15,000**

tons of organic waste  
diverted from landfills



**66,000**

miles of City streets swept



**400**

miles of sewer  
pipelines cleaned



**8,800**

manholes cleaned



**1,300**

storm drain catch  
basins cleaned

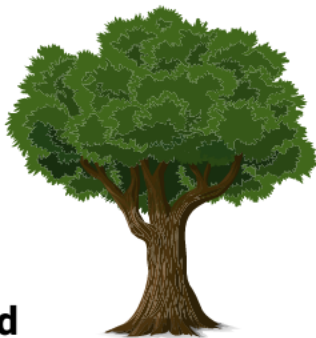


# INFRASTRUCTURE & MAINTENANCE

## THE STREETScape DIVISION...

**600**

street trees planted



**3,200**

trees trimmed



**500+**

tree emergencies responded to



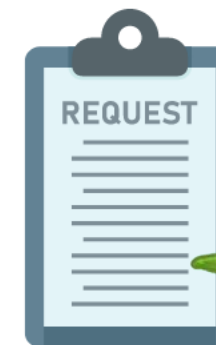
**546**

acres of turf mowed in parkways and center medians

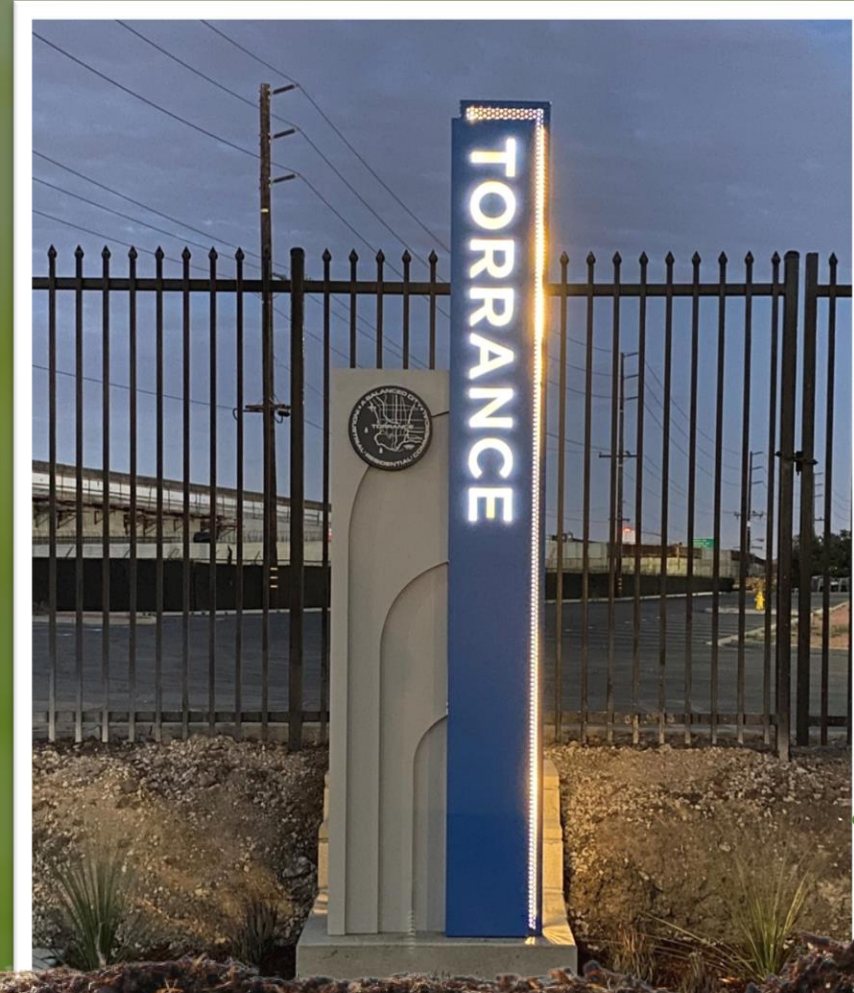


**2,800**

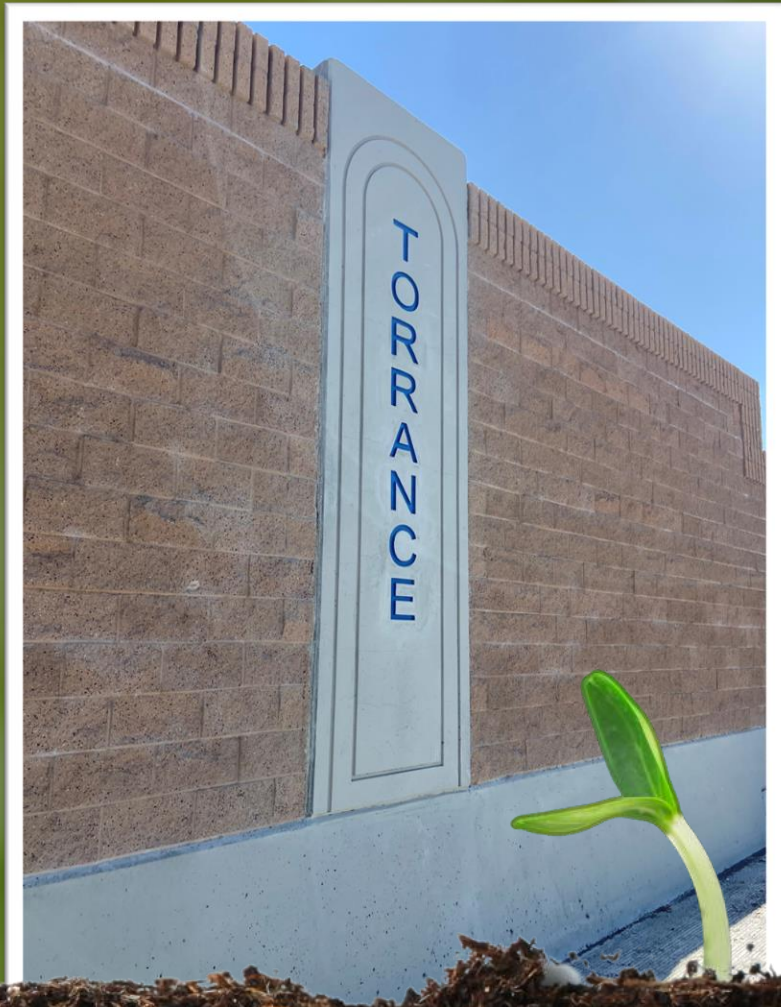
residential requests addressed



# INFRASTRUCTURE & MAINTENANCE



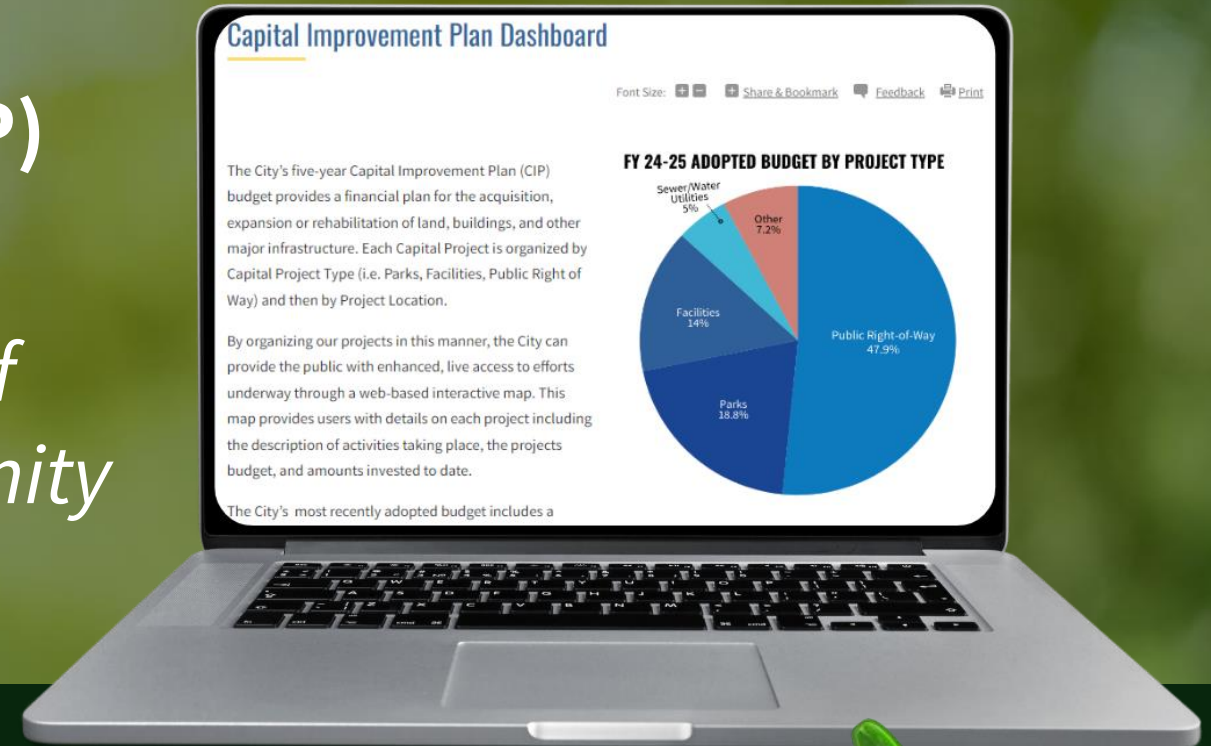
# INFRASTRUCTURE & MAINTENANCE



# INFRASTRUCTURE & MAINTENANCE

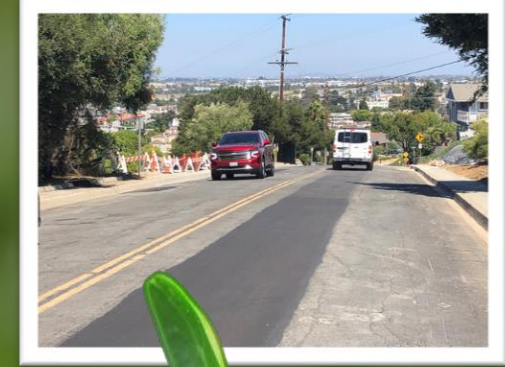
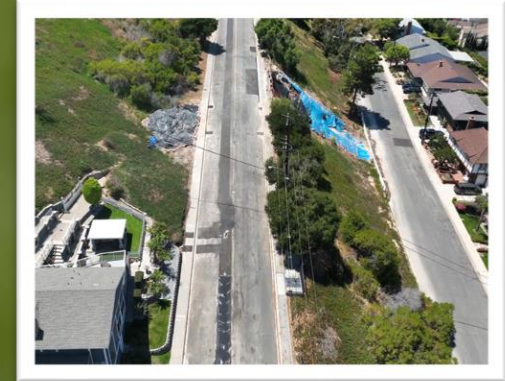
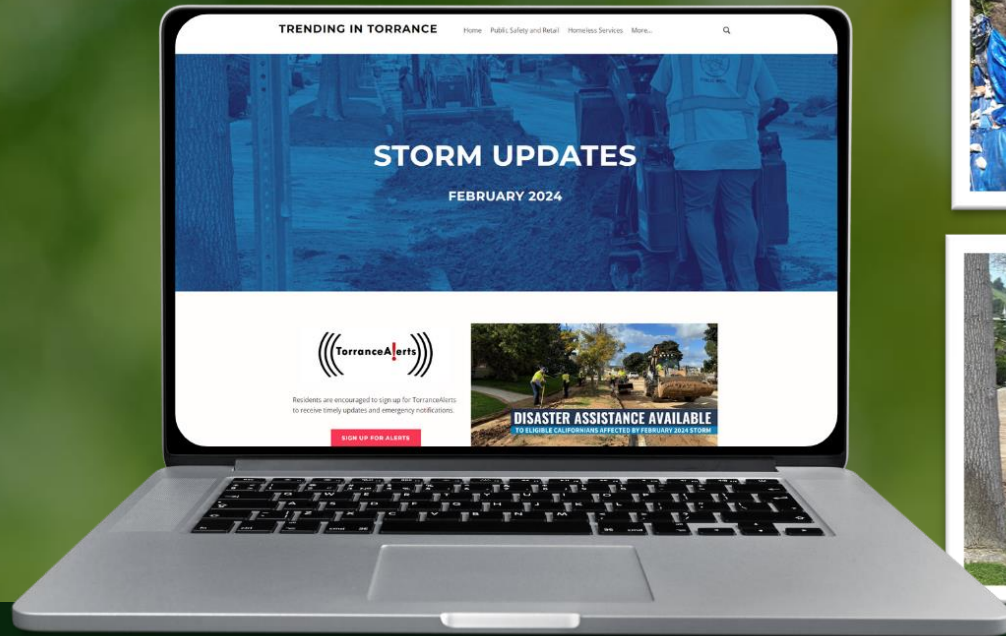
## Capital Improvement Plan (CIP) Dashboard

*Review and track the progress of  
funded projects across the community*

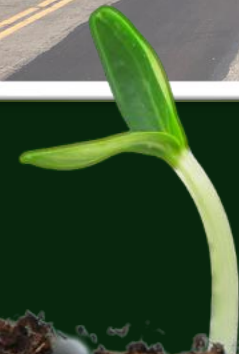


[www.TorranceCA.Gov/CIPDashboard](http://www.TorranceCA.Gov/CIPDashboard)

# EMERGENCY RESPONSE & PREPAREDNESS



[www.TrendingInTorrance.com](http://www.TrendingInTorrance.com)



# CONNECT WITH US



[TorranceCA.Gov/RocketshipParkCam](https://torranceca.gov/RocketshipParkCam)

# CONNECT WITH US

## SEE WHAT TORRANCE IS DOING

### WE HAVE AN APP!

Download the myTorranceCA app on your smartphone. Submit a request, make a payment, peruse City services and more.

### WHY TORRANCE?

Discover why so many businesses choose to partner with Torrance and explore the locations, activities, and opportunities that set Torrance apart.

### YEAR IN REVIEW

Browse the City's Year In Review, highlighting City services and accomplishments from the prior calendar year.

### HOMELESS SERVICES

Read through Torrance's plan to prevent and combat homelessness. Discover ways you can help.

### TORRANCECA.GOV

Find a host of information on our website, including debunked Rumors that circulate the City.

### TORRANCEALERTS

Register for TorranceAlerts. When there is an emergency, get the information first on the City's early warning notification system.

### TRENDING IN TORRANCE

Get an overview of some of the most pressing topics within the City of Torrance. See what's trending!

### DISCOVER TORRANCE

Torrance is home to a variety of breweries, eateries, shopping centers, and hotels. Discover what our City has to offer!

### CONNECT WITH US




 [TorranceCA@TorranceCA.Gov](mailto:TorranceCA@TorranceCA.Gov)

 [TorranceCA.Gov](http://TorranceCA.Gov)

 [Facebook.com/TorranceCA](https://Facebook.com/TorranceCA)

 [@TorranceCA](https://twitter.com/TorranceCA)

 [@CityOfTorranceCA](https://www.instagram.com/CityOfTorranceCA)

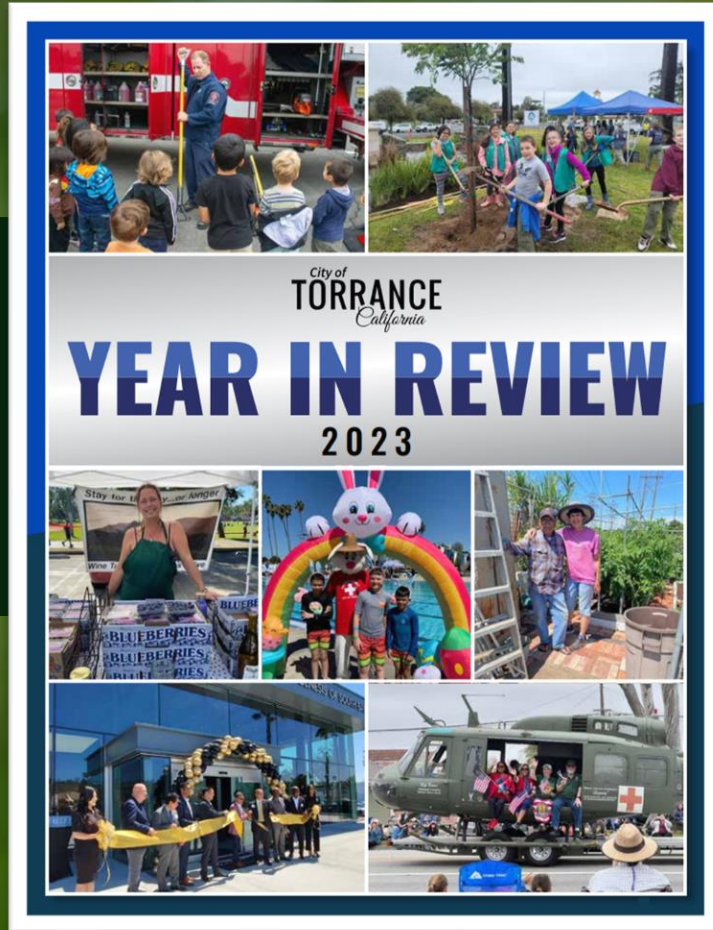
### GET NOTIFIED OF SPECIAL EVENTS

When signing up for TorranceAlerts, make sure to select "Special Events"

# TorranceCA.Gov



# CONNECT WITH US



[TorranceCA.Gov/YearInReview](https://TorranceCA.Gov/YearInReview)

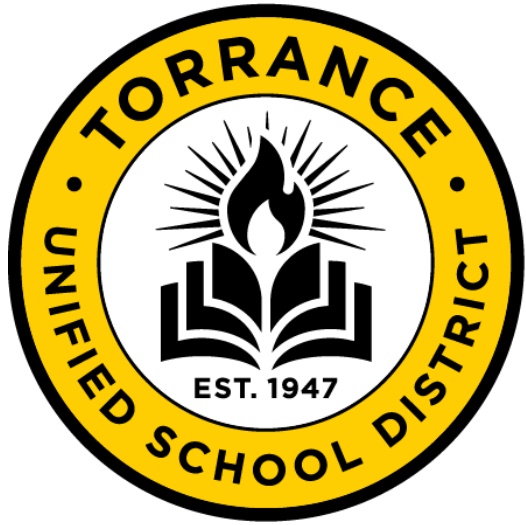


# CONNECT WITH US



## Year in Review Mailer

**PREMIER EDUCATION**



# **TORRANCE**

**UNIFIED SCHOOL DISTRICT**



# PREMIER EDUCATION

## *EARLY COLLEGE PROGRAM AT EL CAMINO COLLEGE*



*250 students  
applying for the  
3<sup>rd</sup> cohort*



# PREMIER EDUCATION

## El Camino College



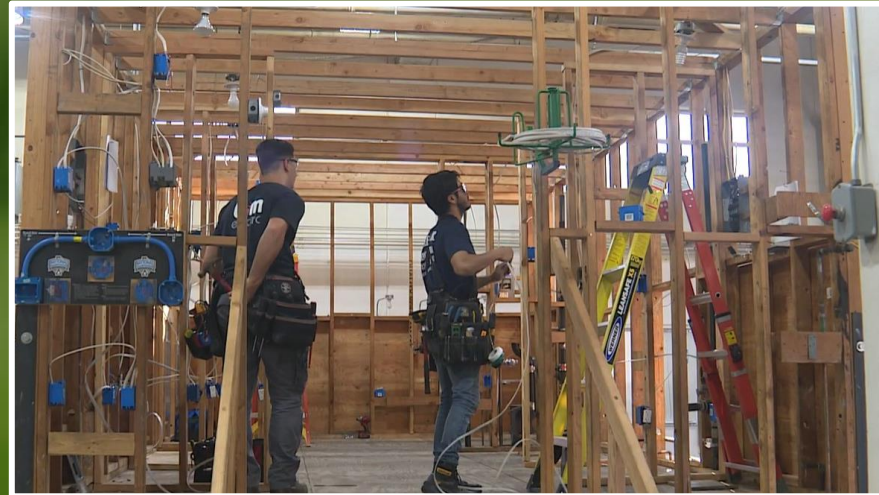
Prepares students to four-year universities in the **top 10% to UCs and 5% to CSUs**



Offering its **first bachelor's degree in respiratory care** making it the **first community college in Southern California** to do so.



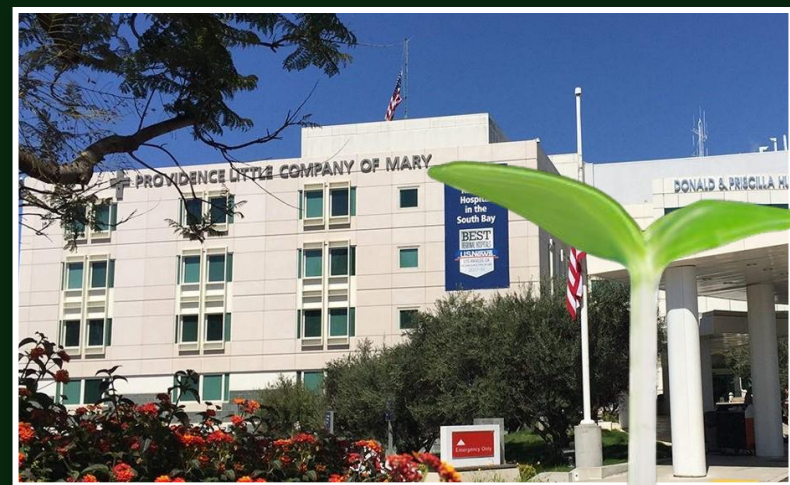
# PREMIER EDUCATION



# WORLD-CLASS MEDICAL FACILITIES



Torrance Memorial Medical Center and Providence Little Company of Mary Medical Center honored as two of the best healthcare facilities globally, earning a spot on the **World's Best Hospitals List of 2024**, as recognized by Newsweek and Statista Inc.



# WORLD-CLASS MEDICAL FACILITIES



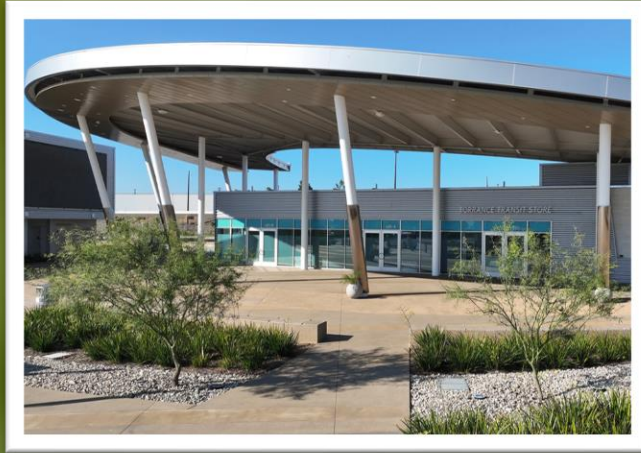
# RECREATION & ENRICHMENT PROGRAMS



# RECREATION & ENRICHMENT PROGRAMS



# RECREATION & ENRICHMENT PROGRAMS



# WEBSITE UPGRADE COMING SOON



# COMMUNITY DEVELOPMENT



**9,000 permits** representing a combined job valuation of just more than **\$134 million dollars**



# COMMUNITY DEVELOPMENT



New development of ***218-unit luxury apartment complex***



***12,000 square feet*** of commercial space



# HIRING NOW



**16,000 applications** for positions within the City



Hired **369 new employees** and promoted **318**



# HIRING NOW



The poster features the Torrance Police Department logo in the top left corner, which includes the text 'TORRANCE POLICE', 'EST. 1981', and 'CALIFORNIA'. Below the logo, the text 'JOIN OUR TEAM' is written in large, bold, yellow letters. In the center, a group of police officers are shown standing around a police vehicle and motorcycles. Overlaid on this image is the text '\$100,000 BONUS' in large, bold, yellow letters, with '(READ BELOW FOR DETAILS)' in smaller yellow text below it. At the bottom of the poster, there is a dark blue section with white text listing hiring details, salary, and special assignments. A yellow button at the very bottom contains the text 'LINK IN BIO TO APPLY'.

**JOIN OUR TEAM**

**\$100,000 BONUS**  
(READ BELOW FOR DETAILS)

**HIRING:** New Police Recruits & Lateral Officers  
**SALARY:** \$94,952 - \$174,362  
**SPECIAL ASSIGNMENTS:** SWAT • Detectives • K9 • Motor Officer  
Gang Unit • Narcotics • Drone Pilot • Undercover • Crisis Negotiator  
School Resource Officer • And More!

[LINK IN BIO TO APPLY](#)

Historic **\$4.6 million dollar** incentive package for the Torrance Police Department

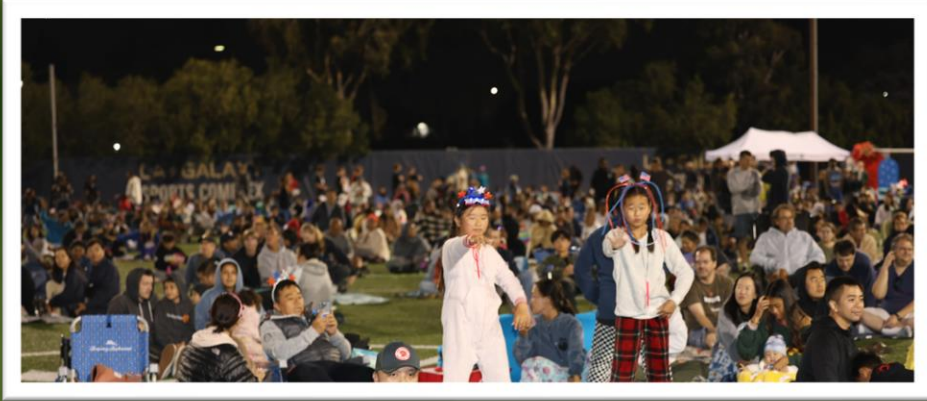


# EMPLOYEE APPRECIATION

## EMPLOYEE APPRECIATION PICNIC

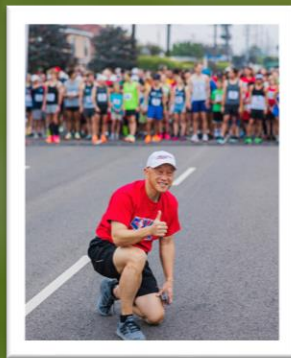


# COMMUNITY ENGAGEMENT EVENTS

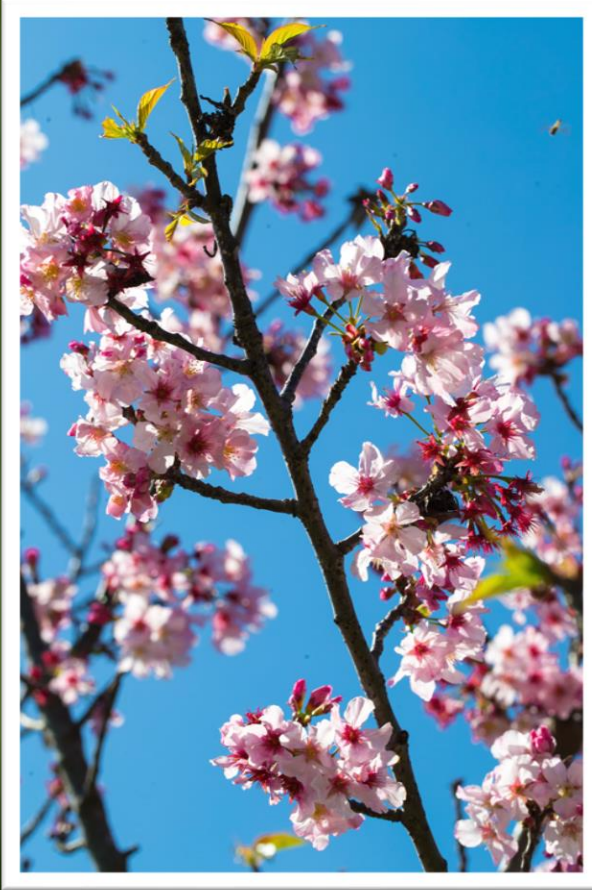


# COMMUNITY ENGAGEMENT EVENTS

62<sup>nd</sup> ANNUAL ARMED FORCES DAY



# COMMUNITY ENGAGEMENT EVENTS



# COMMUNITY ENGAGEMENT EVENTS





## ANNUAL COASTAL CLEANUP AT TORRANCE BEACH

**September 21 | 9 A.M. to 12 P.M.**  
Volunteers meet at Miramar Park, 201 Paseo de la Playa

To register, visit [HealTheBay.org/CoastalCleanupDay](http://HealTheBay.org/CoastalCleanupDay) and search for the Torrance Beach location

To register a group or team of 10 or more, please contact Beach Captain, Leslie Cortez at [LCortez@TorranceCA.Gov](mailto:LCortez@TorranceCA.Gov) or (310) 618-5990

Participants wearing a Torrance Beach Cleanup shirt from prior cleanup events, or any Torrance sponsored event shirt will receive an insulated cooler bag (while supplies last!)



More information at [TorranceCA.Gov/CoastalCleanup](http://TorranceCA.Gov/CoastalCleanup)

## HALLOWEEN SPOOKTACULAR FAMILY MOVIE NIGHT

Grab your costumes, blankets, and lawn chairs and join us for a special viewing of *Inside Out 2* under the stars! The event is offered free of charge, and no registration is required.

**Saturday, October 26, 2024 5 - 9 p.m.**



**Wilson Park, 2200 Crenshaw Boulevard**

**Schedule:**

- 5 - 7 p.m.
  - Music by DJ Ozzie
  - Torrance Farmers' Market Food Vendors (food available for purchase)
- 5 - 8:15 p.m.
  - So Cal Live Steamers Halloween train rides. \$10 per ride

All riders must be at least 32" tall, no infants allowed. Located at 2290 Washington Ave. Torrance, CA 90501 (On the southwest side of Wilson Park)

- 5:30 - 6 p.m.
  - Special performance by Torrance Cheer!
- 6 - 6:30 p.m.
  - Costume Parade
- 6:30 - 9 p.m.
  - Special viewing of *Inside Out 2*

Event will be cancelled in case of rain. For more information, please visit [www.TorranceCA.Gov/Halloween](http://www.TorranceCA.Gov/Halloween) or call (310) 618-2930.



Presented by the City of Torrance Community Services Department • Recreation Division  
"Creating and Enriching Community through People, Programs and Partnerships"

## CITY OF TORRANCE

Recreation Division  
**44th Annual**



**3 Mile Fun Run!**

**Spectacular Post-Run Opportunity Drawing!**

**Thanksgiving Morning**  
**Thursday, November 28, 2024**  
Race Starts at 8 a.m.  
Rain or Shine

### How To Register

**ALL INDIVIDUALS MUST BE REGISTERED IN ORDER TO PARTICIPATE IN THE FUN RUN.**

**MAIL-IN-WALK-IN** a completed entry form with payment to:  
City of Torrance Community Services Department  
3031 Torrance Boulevard, Torrance, CA 90503  
Attention: Turkey Trot

**ENTRY FORM DEADLINE: Friday, November 22**  
The City of Torrance Community Services Registration Office is open Monday–Thursday and every other Friday from 8 a.m.–5 p.m.

**ON-LINE REGISTRATION** may be done at:  
[www.TorranceCA.Gov/TurkeyTrot](http://www.TorranceCA.Gov/TurkeyTrot)

**Race items** may be picked up Wednesday, November 27 between 11 a.m. - 6 p.m. at the Ken Miller Recreation Center Plaza, 3341 Torrance Boulevard or on event day between 6:30–7:30 a.m. in the Sam's Club parking lot. Race items include number shirt, and race information.

**RECEIPTS ARE REQUIRED FOR RACE ITEM PICK-UPS.**

### Registration Fee

\$30 – Early Registration (Register by October 18)	\$35 – Regular Registration (Register by November 22)
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A surcharge will be added to all credit and debit card transactions.

**\$40 – Late Registration\***  
November 27, 11 a.m. – 6 p.m.  
(at the Community Services Department - City Hall - West Annex) and November 28, 6:30 a.m. – 7:30 a.m.  
(in Sam's Club parking lot)

**RACE FEES ARE NON-REFUNDABLE**

### Commemorative Shirts

Long sleeve shirts are available on a first-come, first-served basis in Youth Large, Adult Small, Medium, Large and XLarge only. Sizes cannot be guaranteed.  
\*Late registrants may not receive a shirt on race day. However, shirts will be available for pick-up at a later date.

### Course Information

**Pet Information:** We apologize, but for safety issues and sanitary reasons, pets are **not** allowed on the course.  
**Important Information:** No bikes, scooters, skates, skateboards or rollerblades on the course.

"Creating and Enriching Community through People, Programs and Partnerships"  
[www.Recreation.TorranceCA.Gov](http://www.Recreation.TorranceCA.Gov) • (310) 618-2930

**Torrance Community Services Department**

# LOOKING *ahead*



# SOWING *seeds* FOR SUCCESS



MAYOR GEORGE CHEN'S

# STATE *of the* CITY





**SOWING THE SEEDS FOR SUCCESS**



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